

## Five-year summary

### Group

CHF million					
	2013	2012 <sup>1)</sup>	2011	2010	2009
Order intake	2 718.2	2 490.4	2 587.5	2 216.5	1 797.4
Net sales	2 690.8	2 609.0	2 336.0	2 033.7	2 142.1
Order book	850.4	795.3	923.0	663.0	507.3
Operating profit before depreciation and amortisation (EBITDA)	371.1	306.9	259.9	223.9	189.7
As % of net sales	13.8%	11.8%	11.1%	11.0%	8.9%
Operating profit (EBIT) before impairment	287.1	231.7	190.2	151.4	111.7
As % of net sales	10.7%	8.9%	8.1%	7.4%	5.2%
Operating profit (EBIT)	287.1	231.7	190.2	151.4	25.8
As % of net sales	10.7%	8.9%	8.1%	7.4%	1.2%
Net financial items	-11.4	-12.6	-18.4	-10.8	-18.8
Income tax expense	-79.5	-63.1	-44.4	-42.9	-31.4
As % of profit before tax <sup>2)</sup>	28.8%	28.8%	25.8%	30.5%	33.8%
Profit/(loss) for the year	196.2	156.0	127.4	97.7	-24.4
As % of net sales	7.3%	6.0%	5.5%	4.8%	-1.2%
Capital expenditure	136.6	96.5	118.3	65.8	58.5
Operating free cash flow	91.7	105.4	54.8	201.9	182.5
Development costs	90.5	80.8	74.4	73.2	75.9
<b>Total assets</b>	<b>2 436.3</b>	<b>2 259.4</b>	<b>2 247.7</b>	<b>1 984.9</b>	<b>2 124.5</b>
Cash, cash equivalents and short-term investments	455.7	480.3	467.1	548.4	505.2
Receivables	498.5	458.7	476.0	401.8	468.9
Inventories	632.9	582.1	587.9	451.3	485.2
Investments and other financial assets	44.5	50.5	49.0	46.8	51.0
Property, plant and equipment	569.7	478.0	449.2	366.1	408.5
Intangible assets	181.5	159.3	174.0	135.4	164.7
Current liabilities	1 059.1	906.5	877.4	646.0	711.2
Non-current liabilities	303.1	462.6	555.9	591.2	620.8
Total liabilities	1 362.2	1 369.1	1 433.3	1 237.2	1 332.0
Of which interest-bearing	455.8	499.7	538.6	529.4	623.3
Net cash/debt	-0.1	-19.4	-71.5	19.0	-118.1
Equity	1 074.1	890.3	814.4	747.7	792.5
Equity ratio	44.1%	39.4%	36.2%	37.7%	37.3%
Return on equity (ROE)	20.0%	18.3%	16.3%	12.7%	-3.0%
Working capital	416.0	347.5	314.5	271.1	400.1
Net operating assets (NOA), average	1 061.3	969.6	827.8	849.2	1 114.1
Return on net operating assets (RONOA), after tax	19.3%	17.0%	17.0%	12.4%	1.5%
Number of employees at 31 December <sup>3)</sup>	10 916	10 166	10 136	7 899	7 183
Average number of employees during year <sup>3)</sup>	10 788	10 383	9 380	7 639	7 618
Net sales per employee	CHF 1 000	250	251	249	266
		281			

<sup>1)</sup> 2012: retrospective restatement owing to first application of IAS 19 "Employee benefits (revised)".

<sup>2)</sup> 2009 tax rate before impairment. The effective tax rate after impairment was 448.6%.

<sup>3)</sup> Expressed as full-time equivalents.