

Key figures

Group

CHF million	Change				
	2021	2020	%	% ¹⁾	% ²⁾
Order intake	3'948.3	2'837.5	39.1	39.3	37.5
Net sales	3'176.4	2'740.7	15.9	15.9	14.2
Order book	1'872.7	1'081.4	73.2	73.5	71.3
Operating profit before depreciation and amortisation (EBITDA)	436.6	287.3	52.0		
% of net sales	13.7%	10.5%			
Operating profit (EBIT)	351.9	204.1	72.4		
% of net sales	11.1%	7.4%			
Net financial result	0.1	-3.9	102.6		
Income tax expense	-82.8	-48.3	-71.4		
% of profit before tax	23.5%	24.1%			
Profit for the year	269.2	151.9	77.2		
% of net sales	8.5%	5.5%			
Earnings per share in CHF	25.96	14.71	76.5		
Capital expenditure	73.5	72.2	1.8		
Operating free cash flow	270.7	313.1	-13.5		
Research and development costs	-118.1	-112.0	-5.4		
Net cash/debt	550.9	403.8	36.4		
Total assets	2'768.2	2'430.8	13.9		
Equity	1'532.6	1'390.8	10.2		
Equity ratio	55.4%	57.2%			
Return on equity (ROE)	18.4%	10.9%			
Net operating assets (NOA) average	1'052.0	1'150.7	-8.6		
Return on net operating assets (RONOA) after tax	25.6%	13.5%			
Number of employees at 31 December	13'562	12'598 ³⁾	7.7		6.7
Average number of employees ⁴⁾	13'375	12'515	6.9		5.7
Net sales per employee	CHF 1'000	237	219	8.2	8.2

¹⁾ Adjusted for currency effects ²⁾ Adjusted for currency and acquisition effects

³⁾ 2020: 12'727 employees (FTEs), of whom 129 on short-time work

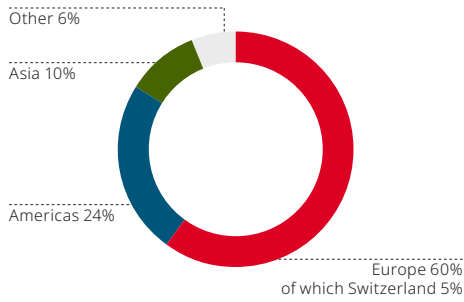
⁴⁾ Average 13'401 employees (FTEs), of whom 26 on short-time work (2020: 12'868 employees, of whom 353 on short-time work)

Divisions

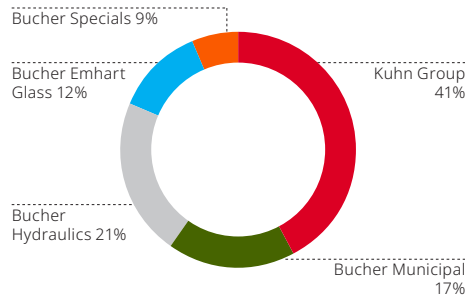
CHF million	Order intake		Net sales		Order book		Operating profit (EBIT)		Number of employees at 31 December	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Kuhn Group	1'675.7	1'290.3	1'318.9	1'094.2	941.0	587.0	160.8	90.9	5'832	5'194
Bucher Municipal	598.7	460.3	522.6	462.4	236.6	157.1	32.7	27.6	2'329	2'327
Bucher Hydraulics	855.7	561.0	680.7	536.3	319.6	133.6	88.0	59.1	2'825	2'537
Bucher Emhart Glass	521.7	316.7	394.3	421.4	285.2	155.2	62.2	44.3	1'563	1'611
Bucher Specials	366.4	261.1	321.3	273.2	120.5	70.0	27.5	6.9	953	868
Other/consolidation	-69.9	-51.9	-61.4	-46.8	-30.2	-21.5	-19.3	-24.7	60	61
Group	3'948.3	2'837.5	3'176.4	2'740.7	1'872.7	1'081.4	351.9	204.1	13'562	12'598

Net sales

by region

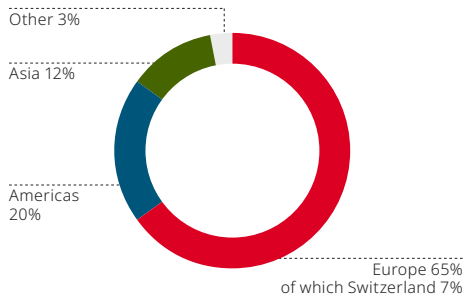


by division



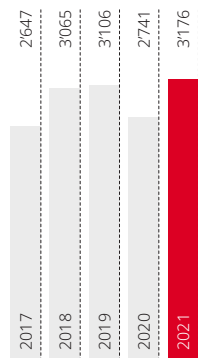
Number of employees

by region

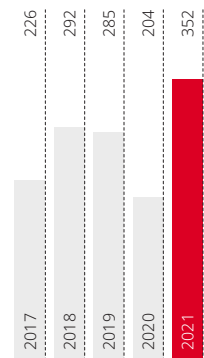


Five-year summary

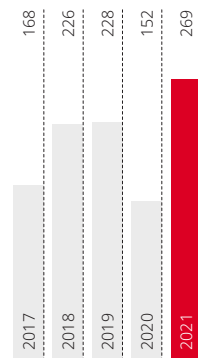
Net sales
CHF million



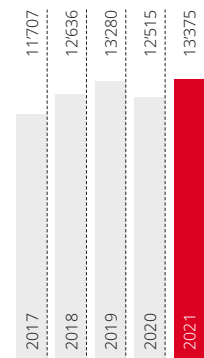
Operating profit (EBIT)¹⁾
CHF million



Net profit¹⁾
CHF million



Average number
of employees



¹⁾ 2017 IFRS

¹⁾ 2017 IFRS