

Key figures

Group

CHF million	Change in					
	2020	2019	%	% ¹⁾	% ²⁾	
Order intake	2'837.5	3'008.0	-5.7	-0.4	-1.2	
Net sales	2'740.7	3'106.0	-11.8	-7.2	-7.8	
Order book	1'081.4	1'018.7	6.2	12.1	10.9	
Operating profit before depreciation and amortisation (EBITDA)	287.3	368.3	-22.0			
as % of net sales	10.5%	11.9%				
Operating profit (EBIT)	204.1	284.6	-28.3			
as % of net sales	7.4%	9.2%				
Net financial result	-3.9	-3.1	-25.8			
Income tax expense	-48.3	-53.5	9.7			
as % of profit before tax	24.1%	19.0%				
Profit for the year	151.9	228.0	-33.4			
as % of net sales	5.5%	7.3%				
Earnings per share in CHF	14.71	21.92	-32.9			
Capital expenditure	72.2	125.2	-42.3			
Operating free cash flow	313.1	162.7	92.4			
Research and development costs	-112.0	-127.5	12.2			
Net cash/debt	403.8	214.6	88.2			
Total assets	2'430.8	2'545.1	-4.5			
Equity	1'390.8	1'392.9	-0.2			
Equity ratio	57.2%	54.7%				
Return on equity (ROE)	10.9%	17.0%				
Net operating assets (NOA) average	1'150.7	1'214.1	-5.2			
Return on net operating assets (RONOA) after tax	13.5%	19.0%				
Number of employees at 31 December	12'598 ³⁾	13'107	-3.9		-5.0	
Average number of employees	12'515 ³⁾	13'280	-5.8		-7.0	
Net sales per employee	CHF 1'000	219	234	-6.4	-1.7	-0.9

¹⁾ Adjusted for currency effects ²⁾ Adjusted for currency, acquisition and divestment effects

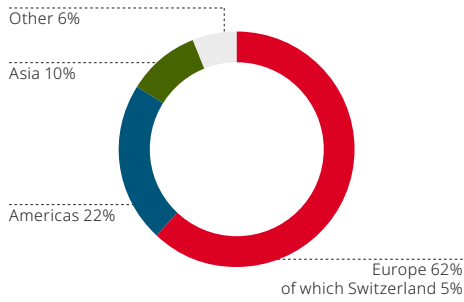
³⁾ 12'727 employees (FTEs), of whom 129 on short-time work; average 12'868 employees (FTEs), of whom 353 on short-time work

Divisions

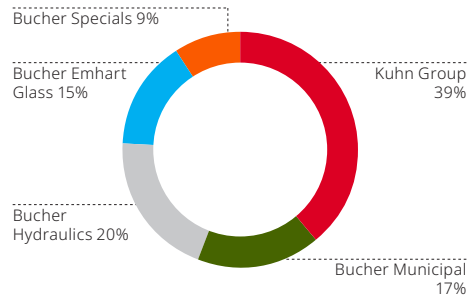
CHF million	Order intake		Net sales		Order book		Operating profit (EBIT)		Number of employees at 31 December	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
Kuhn Group	1'290.3	1'141.1	1'094.2	1'177.3	587.0	411.2	90.9	98.2	5'194	5'188
Bucher Municipal	460.3	520.0	462.4	541.2	157.1	158.9	27.6	45.7	2'327	2'370
Bucher Hydraulics	561.0	563.7	536.3	648.5	133.6	113.3	59.1	80.8	2'537	2'766
Bucher Emhart Glass	316.7	523.5	421.4	487.2	155.2	270.5	44.3	65.5	1'611	1'770
Bucher Specials	261.1	323.5	273.2	316.0	70.0	81.7	6.9	19.5	868	948
Other/consolidation	-51.9	-63.8	-46.8	-64.2	-21.5	-16.9	-24.7	-25.1	61	65
Group	2'837.5	3'008.0	2'740.7	3'106.0	1'081.4	1'018.7	204.1	284.6	12'598	13'107

Net sales

by region

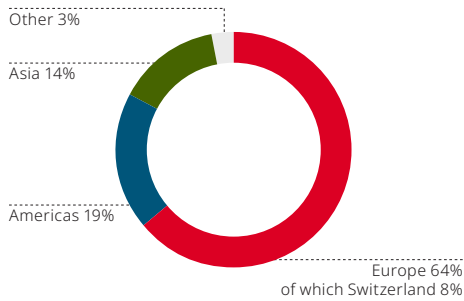


by division



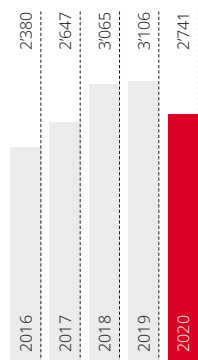
Number of employees

by region

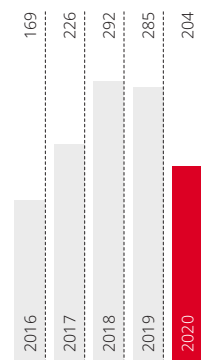


Five-year summary

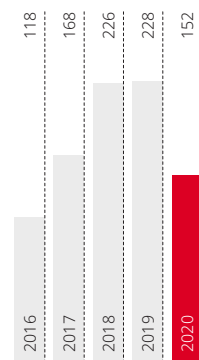
Net sales
CHF million



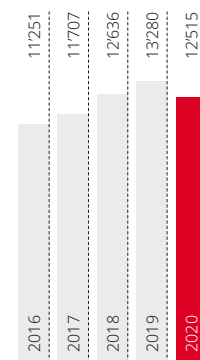
Operating profit (EBIT)¹⁾
CHF million



Net profit¹⁾
CHF million



Average number
of employees



¹⁾ 2016–2017 IFRS

¹⁾ 2016–2017 IFRS